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Message from the District Engineer

The Sacramento Regional County Sanitation District (Regional San) is proud to present its 2022-23 Budget. This budget book presents to our ratepayers, stakeholders, Board of Directors, and staff our fiscal plans for the upcoming year. This document is critical in guiding our expenditures and priorities as we continue to provide our customers in the Sacramento region with wastewater conveyance, treatment, and recycling services in a safe, efficient, and innovative manner.

Regional San's operating budget, less depreciation and amortization, has increased approximately \$2.7 million, a little more than 1.7 percent over the current year budget. The electricity budget decreased by \$2.8 million due to the operations of the new treatment process requiring less electricity than anticipated. Chemical costs are increasing, offsetting some of the reductions to the electricity budget. The nominal budget also absorbed an increase of \$3.6 million in staffing costs, which includes associated higher costs for retirement contribution, health care and

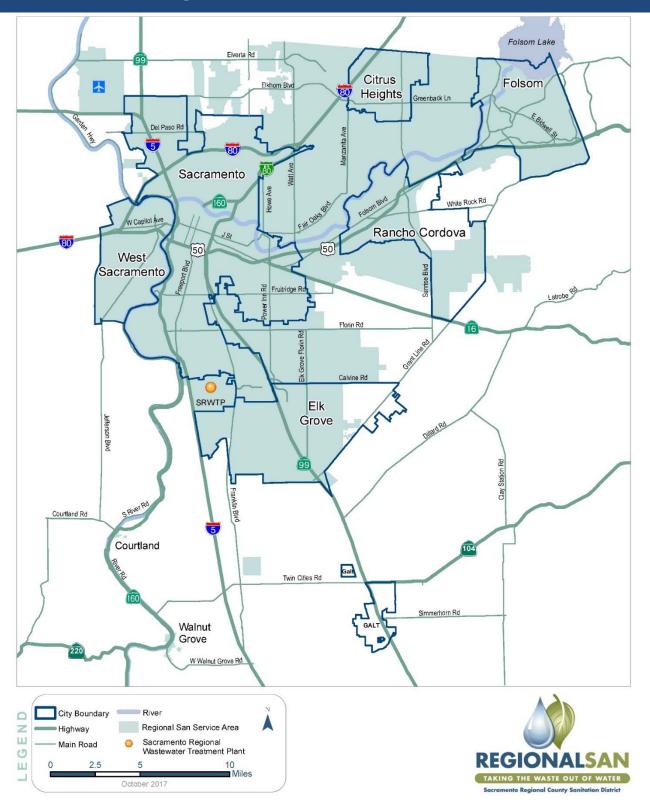


unemployment insurance premiums. For the ninth consecutive year, no new staff positions are requested

The requested budget increase can be absorbed without any increase in monthly service rates. The EchoWater Project has been the main driver for capital budget increases in recent years. The EchoWater Project has made significant progress, which is reflected in a capital budget decrease of \$78 million. Staff remains attentive to the need to take prudent fiscal actions to ensure costs are closely managed and future expenditures minimized.

To learn more about Regional San, review previous Budget Books, and read about our activities and performance, please visit us at www.regionalsan.com.

Regional San Service Area



Regional San Board of Directors

Sacramento County Board of Supervisors



Phil Serna District 1



Patrick Kennedy District 2



Rich Desmond District 3



Sue Frost District 4



Don Nottoli District 5

City of Sacramento



Katie Valenzuela



Jeff Harris



Mai Vang



Sean Loloee



Jay Schenirer

Other Jurisdictions



Jeannie Bruins Citrus Heights



Bobbie Singh-Allen Elk Grove



Pat Hume Elk Grove



Kerri Howell Folsom



David Sander Rancho Cordova

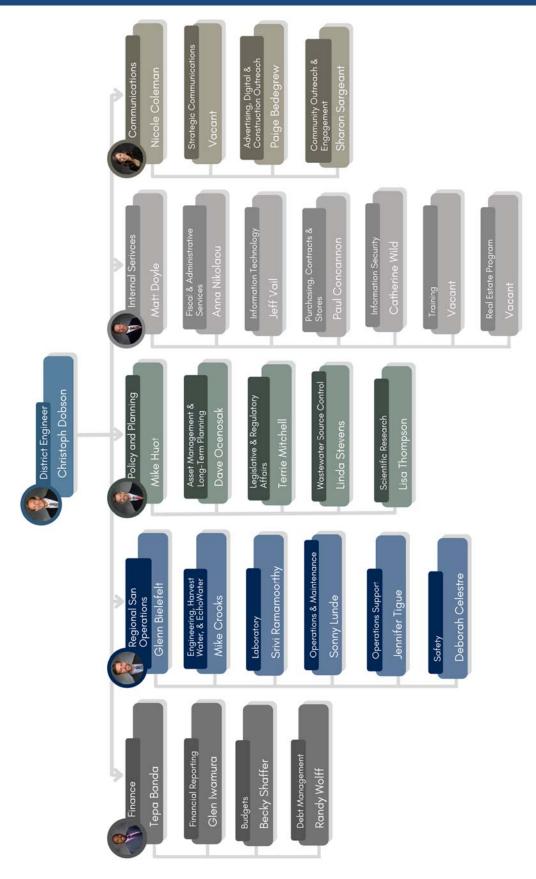


Quirina Orozco West Sacramento



Oscar Villegas Yolo County

Organizational Chart



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Regional San Overview

The Sacramento Regional County Sanitation District (Regional San) is the wastewater conveyance and treatment utility for the greater Sacramento region. Regional San provides wastewater conveyance and treatment service to approximately 1.6 million people in the following service area:

- unicorporated Sacramento County
- cities of Citrus Heights, Elk Grove, Folsom, Rancho Cordova, Sacramento, and West Sacramento
- communities of Locke, Walnut Grove, Courtland and Freeport

Regional San owns 169 miles of interceptor pipes including 58 miles of force mains (pressurized pipes), 11 pump stations, and the Sacramento Regional Wastewater Treatment Plant (SRWTP), which is located near Elk Grove. In normal weather years, Regional San treats approximately 130 million gallons of wastewater each day.

Regional San is in the midst of the most significant upgrade to SRWTP since its original construction. Stringent, state-mandated regulations require facility updates and construction of additional major treatment facilities. These upgrades, known as the EchoWater Project, are expected to cost approximately \$1.735 billion to design and construct. Once the EchoWater Project is fully operational, it will cost approximately \$42 million per year in additional operation and maintenance costs.

Regional San initiated a project called Harvest Water to distribute high quality recycled wastewater to the southern portion of Sacramento County. Once completed in 2026, the majority of treated water at SRWTP will be reused for irrigation and a variety of environmental benefits. The Harvest Water project is expected to cost approximately \$500 million dollars to design and construct with \$291.8 million covered by grant funding.

Regional San initiated a BioGeneration project that will use all of the digester gas (methane) to generate enough electricity to meet SRWTP's power demand. The BioGeneration project is currently in the planning



phase and design will begin next fiscal year. The project is expected to cost \$104 million dollars to design and construct. Once the project is commissioned in 2026, the near elimination of electricity charges will eventually cover the cost of the project and ensure energy independence for SRWTP.

Regional San is governed by a 17-member Board of Directors composed of the Sacramento County Board of Supervisors; representatives of the cities of Citrus Heights, Elk Grove, Folsom, Rancho Cordova, Sacramento, and West Sacramento; and a representative of the Yolo County Board of Supervisors.

Operating Fund Budget Summary

The 2022-23 Operating Fund Budget is \$157,462,834 net of depreciation and amortization, an increase of \$2,689,154, or 1.7 percent, from the 2021-22 approved budget. Highlights of the budget are as follows:

- Salaries & Benefits increased by \$3,613,462, or 5 percent, from the 2021-22 budget, primarily due to a 3 percent cost-of-living adjustment and increases to benefit costs.
- Services & Supplies decreased by \$941,526, or 1 percent, from the 2021-22 budget. The budget decreased
 for electricity due to EchoWater demand being less than previously estimated. Those decreases were
 partially offset by a projected increase of \$524,799 in the cost of chemical supplies used for the disinfection
 process.
- Contingency remains the same at \$2 million. Use of contingency is authorized as needed by the District Engineer to pay for unforeseen and unexpected cost increases due to severe weather or other abnormal conditions that are not anticipated in the proposed budget requests.
- Depreciation and amortization is projected to increase by \$23.9 million, or 39% compared to 2021-22. The
 increase is due to the completion of several components of the EchoWater project in 2021-22 that will be
 added to the depreciation schedules in 2022-23. Please note that depreciation and amortization are noncash expense items and therefore, are not included in the requested budget amount.
- The cost of the Sewer Lifeline Rate Assistance Program (SLRAP), which credits \$12.50 per month for qualifying customers, is also included in this budget. Funding for SLRAP is provided from non-rate and nonimpact fee revenues.
- A total of \$5,847,623 will be moved from undesignated cash reserves to Designated Operating Reserves primarily into the Confluence Program reserve fund, increasing the ending balance to \$89,742,153.
- The undesignated cash reserves are an indication of short-term financial strength. The estimated ending balance of undesignated cash reserves for the 2021-22 fiscal year is \$41,052,873. The 2022-23 Operating Fund budget results in a decrease of \$7,847,623 to an estimated ending balance of \$33,205,250.

Funding for the Operating Fund budget is primarily derived from monthly sewer service charges (rate revenue), reimbursements from the capital program and from SASD for labor support, and interest earnings on cash balances. The monthly service rate is \$37.00 per month per ESD. Total rate revenue is projected at \$281 million, a 1% growth from the FY 2021-22 adopted budget. Of the total amount, \$134.5 million is allocated to the Operating budget, an increase of \$45.2 million from FY 2021-22 adopted budget. Note, that this higher allocation of rate revenue to the operating budget represents a shift in revenue allocation and not a dramatic increase in rate revenues. The shift is based on the principle that operating revenue should first be allocated to fully fund operations before investment in capital projects. Correspondingly, the amount of rate revenue allocated to the capital budget is lower compared to FY 2021-22 and represents the sustainable level of annual rate revenue available for debt service and investment in the capital program at current rates.

Official Operating Fund Budget Schedule

FISCAL YEAR 2022-23

FUND # 261A

OPERATING BUDGET 3028000

OF ENATING BODGET 3020000				Requested &
Operating Details	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Recommended 2022-23
Revenues				
Monthly Service Charges	87,148,555	89,280,000	89,600,000	134,459,863
Capital Labor	6,866,067	8,413,500	6,463,712	8,783,751
SASD Labor	6,141,092	5,900,000	5,856,042	6,107,470
Other Revenue	3,098,260	3,055,000	3,794,723	3,961,750
Interest Income	1,198,057	885,000	1,075,000	2,150,000
Total Operating Revenues	104,452,031	107,533,500	106,789,476	155,462,834
Expenses				
Salaries & Benefits	66,185,888	67,736,296	62,345,383	71,349,758
Services & Supplies	67,113,477	78,910,819	68,035,728	77,969,293
Depreciation & Amortization	52,122,021	61,215,000	57,604,222	85,120,000
Other Charges	3,557,167	4,722,565	2,889,740	5,917,783
Fixed Assets				
Equipment	686,203	1,404,000	1,348,313	226,000
Contingency	0	2,000,000	0	2,000,000
Total Operating Expenses	189,664,756	215,988,680	192,223,385	242,582,834
Depreciation & Amortization Offset	(52,122,021)	(61,215,000)	(57,604,222)	(85,120,000)
Operating Fund Budget	137,542,735	154,773,680	134,619,163	157,462,834
Change in Fund Balance	(33,090,704)	(47,240,180)	(27,829,687)	(2,000,000)
Reserve Contribution	(5,095,014)	(577,715)	(577,715)	(5,847,623)
Reserve Release	0	589,415	589,415	0
Net Change Increase (Decrease)	(38,185,718)	(47,228,480)	(27,817,987)	(7,847,623)
Beginning Undesignated Cash Reserves	107,056,578	68,870,860	68,870,860	41,052,873
Ending Undesignated Cash Reserves	68,870,860	21,642,380	41,052,873	33,205,250

Top 10 Expenditures				
Depreciation & Amortization	22-23 21-22	\$61,215,000	Depreciation expense charged against Regional San Assets reflects an increase of \$23,905,000. Projected increase is due to the completion of certain components of the Echo Water Project that are starting to depreciate. This is a non-cash account for assets.	
Salaries	22-23 21-22		Increase of \$2,191,455 primarily due COLA, increase in employee benefit costs and the filling of vacant positions.	
Electricity	22-23 21-22	\$21,845,991	Projected electricity costs reflect a decrease of \$2,844,491 due to EchoWater demand being less than previously estimated. Electricity usage varies depending on the weather. Unexpected costs would be covered by contingency funds.	
Chemical Supplies	22-23 21-22	\$17,530,626	Projected chemical costs increased by \$524,799. This reflects the cost increase of chemicals used for the disinfection process. The conditions associated with the treatment process vary from year to year and can result in variations in costs.	
Retirement	22-23 21-22		Retirement contributions reflect an increase of \$783,225 due to higher required employer contributions.	
Group Ins - Employer Cost	22-23 21-22	\$6,740,268 \$6,473,478	Health, dental, life, and vision insurance costs reflect a increase of \$266,790.	
Sewage Disposal Services	22-23 21-22	\$6,046,073	Increase of \$94,927 are for the Biosolids Recycling Facility (BRF) due to the annual consumer price index increase reflected in the contract. Actual costs can vary slightly due to production quantities.	
Water Quality Svcs	22-23 21-22		Water Quality Services increased by \$80,054 due to an increase in labor costs charged to Regional San.	
Contribution To Other Agencies	22-23 21-22		Increase of \$812,550 reflects the payment to Contributing Agencies to reimburse a portion of their billing costs.	
OASDHI - Employer Cost	22-23 21-22	\$3,356,417 \$3,189,253	Social Security and Medicare costs are anticipated to increase by \$167,164.	

Regional San Budget Program Summary

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Program	FY 2020-2021 Actual	FY 2021-2022 Budget	FY 2021-2022 Est Year End	FY 2022-2023 Recommended
Bufferlands	\$1,332,353	\$1,433,706	\$1,363,794	\$1,471,539
Districts Communications	\$1,195,875	\$1,580,327	\$1,242,688	\$2,402,079
Districts Finance	\$3,332,462	\$4,294,865	\$3,582,600	\$5,458,954
Engineering	\$4,699,255	\$5,073,915	\$4,294,005	\$5,218,595
Fiscal-Admin	\$7,771,966	\$8,845,351	\$8,252,125	\$9,676,913
Harvest Water C-PMO	\$542,322	\$676,953	\$416,929	\$454,101
Information Technology	\$7,174,180	\$7,714,646	\$7,331,205	\$8,877,153
Interceptor Operations and Maintenance	\$8,402,681	\$8,096,900	\$8,432,132	\$8,531,900
Laboratory	\$5,075,308	\$5,168,073	\$4,793,743	\$5,473,405
Office of Operations Director	\$1,629,767	\$1,467,665	\$1,134,886	\$1,391,330
Operations and Maintenance Admin	\$4,182,751	\$4,320,006	\$3,822,781	\$4,542,771
Operations Support	\$16,504,459	\$17,856,479	\$17,973,996	\$18,913,417
Policy and Planning	\$7,759,893	\$8,304,012	\$6,198,530	\$7,819,714
Program Management Office	\$1,265,181	\$1,101,552	\$778,692	\$816,112
Purchasing and Stores	\$2,225,021	\$2,243,050	\$2,107,091	\$2,411,538
SRWTP Maintenance	\$23,930,667	\$25,723,556	\$24,375,838	\$25,364,775
SRWTP Operations	\$38,533,969	\$46,680,099	\$36,194,269	\$44,009,078
Wastewater Source Control	\$2,345,595	\$2,407,525	\$2,323,859	\$2,629,460
Contingency	\$0	\$2,000,000	\$0	\$2,000,000
Derivative Amortization (GASB 53)	(\$360,970)	(\$215,000)	\$0	\$0
Depreciation & Amortization	\$52,122,021	\$61,215,000	\$57,604,222	\$85,120,000
Expenditure Total	\$189,664,756	\$215,988,680	\$192,223,385	\$242,582,834

Bufferlands

Provides natural resource stewardship and property management on the Bufferlands and other Regional San properties through wildlife habitat restoration and conservation, landscaping, weed abatement, agricultural lease administration, grounds maintenance, security-related tasks, and participation in public outreach and education programs. Other responsibilities include professional biological guidance and support to Regional San projects and operations that may impact sensitive environmental resources. Support includes review of project and program designs and specifications, negotiation of appropriate impact-mitigation measures, implementation, oversight, and monitoring of project mitigation, and tracking and coordination of projects by other entities that may impact Regional San natural resources.

The 2021-22 estimated year-end is \$69,912 under budget. Projected year-end costs for salaries and benefits are less than budgeted in part due to not hiring a student intern and a curtailment of in-person public outreach, both attributable to limitations related to pandemic response. The Landscape contractor was unavailable to complete landscape renovations will defer these activities to the next fiscal year.

Salaries and benefits are 76 percent of the budget and include cost-of-living adjustments (COLAs). The increase to this year's budget is almost entirely attributable to increases in salaries and retirement contributions (\$38,500). Modest increases have also been requested to address increased illegal dumping on the property and a 5% increase to the weed abatement contract.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	1,076,380	1,047,666	1,121,695
Landscape	124,000	97,000	115,000
Weed Abatement	59,000	63,900	64,000
Real Estate Services	22,000	24,000	22,000
Other	152,326	131,228	148,844
GRAND TOTAL	1,433,706	1,363,794	1,471,539

Districts Communication

Provides internal and external communications and public affairs management. Responsible for education of and outreach to customers, stakeholders, and policymakers. Implements communication strategies for projects; produces print and internet-based communications; facilitates media relations; oversees Proposition 218 activities; and coordinates public meetings, communications training, event planning, and strategic communications.

The 2021-22 estimated year-end is \$337,639 under budget. This is due mainly to a reduction in public outreach activities during the fiscal year as a result of the COVID-19 pandemic.

Salaries and benefits are 53 percent of the budget and include COLAs. The 2022-23 budget is higher due to the transfer of a position that was reallocated to the Public Information Manager position and because the Communications Department is now budgeting for Project Awe and its associated costs. Staff time in support of SASD activities is reimbursed to Regional San by SASD. All services and supplies costs for SASD activities are contained in the SASD budget.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	827,614	823,761	1,274,427
Other Professional Services	66,340	50,482	356,940
Public Relations Services	85,000	66,850	115,000
Advertising	9,500	310	30,000
Mail & Postage Services	0	25	0
Other	591,873	301,259	625,712
GRAND TOTAL	1,580,327	1,242,688	2,402,079

Districts Finance

Responsible for financial activities, including preparation of the Annual Comprehensive Financial Reports, grant reports, and other financial reports; debt issuance and management; investment management; long-term financial planning and revenue projections; development of financial policies and procedures; budget preparation and monitoring; the Sewer Lifeline Rate Assistance Program; and auditing of contributing agencies and internal financial activities.

The 2021-22 estimated year-end is \$712,265 under budget. This is due to the reimbursement of billing costs with Regional San's contributing agencies of approximately \$900,000 not being paid in FY 2021-22. The payments are expected to be made in FY 2022-23, as such the requested budget includes the carry forward of the 2021-22 unpaid amount for a total request of \$1.8 million.

Salaries and benefits are 25 percent of the budget and include COLAs. The current budget includes \$1,800,000 to reimburse contributing agencies for collecting Regional San revenue. This amount includes a carry forward of the \$900,000 unpaid amount from 2021-22. Until now, the contributing agencies absorbed all costs associated with the collection of Regional San revenue. Staff time in support of SASD activities is reimbursed to Regional San by SASD. All services and supplies costs for SASD activities are contained in the SASD budget.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	1,224,246	1,584,007	1,380,777
Sewer Lifeline Rebate	1,941,663	1,805,201	1,900,000
Billing Reimbursement	900,000	0	1,800,000
Accounting Services	81,000	80,000	81,000
Other	147,956	113,391	297,177
GRAND TOTAL	4,294,865	3,582,600	5,458,954

Engineering

Provides engineering and project management support services for capital and non-capital projects. Project phases and tasks include planning, lifecycle-cost analysis, design, construction, start-up and commissioning, and overall project management. Larger capital projects generally involve the hiring and management of engineering consultants. Smaller capital projects are typically designed in-house and may utilize specialty consultants to supplement staff resources. Engineering provides some staff resources to the EchoWater Project, serving as Project Engineers, Project Managers, and other technical support.

The 2021-22 estimated year-end is \$779,910 under budget. This is primarily because the Small Maintenance Projects budget will not be fully expended. This year's focus and efforts were spent on capital projects. In addition, some vacancies remained unfilled for the year.

Salaries and benefits are 73 percent of the budget and include COLAs. This year's budget is \$144,680 higher than last year's budget. The budget increase is a relatively small change and is the net result of a reduction in labor costs to reflect the current vacancy rate, and an increase in the maintenance project budget due to a planned digester cleaning contract to prepare for the rehabilitation of one digester.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	3,790,217	3,353,264	3,810,916
Small Maintenance Projects	1,044,500	713,610	1,268,849
Personnel Services	37,885	32,811	35,513
Other	201,313	194,320	103,317
GRAND TOTAL	5,073,915	4,294,005	5,218,595

Fiscal-Admin

Includes the District Engineer and all fiscal and general administration staff for both Regional San and SASD. Responsible for program cost accounting; accounts payable and receivable; personnel and payroll; training; and all administrative support, along with assisting in budget development and monitoring.

The 2021-22 estimated year-end is \$593,226 under budget. Decreased costs are primarily attributable to savings in salaries and benefits due to vacancies.

Salaries and benefits are 50 percent of the budget and include COLAs. The budget increase is primarily due to higher allocated costs from the County of Sacramento (e.g., COMPASS, liability insurance, and legal services). Staff time in support of SASD activities is reimbursed to Regional San by SASD. All services and supplies costs for SASD activities are contained in the SASD budget.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	4,701,997	4,382,883	4,863,600
Property & Liability Insurance	1,209,483	1,209,483	1,150,963
County Overhead	138,825	138,831	341,759
COMPASS Costs	177,916	177,919	312,284
Contributions	391,000	280,000	279,550
Legal Services	235,000	208,423	235,000
Memberships	284,957	131,237	185,859
Other	1,706,173	1,723,350	2,307,898
GRAND TOTAL	8,845,351	8,252,125	9,676,913

Harvest Water C-PMO

The Harvest Water Capital Program Management Office, or C-PMO, was established to manage the planning, design, construction and commissioning of a large recycled water pumping station, transmission main, and distribution system that will deliver recycled water from SRWTP to agricultural interests and habitat lands in southern Sacramento County. The purpose of the Program is to reduce the use of groundwater and provide numerous ecological benefits. The team will be led by and include Regional San staff, and will be supported by program management consultant staff.

The 2021-22 estimated year-end is \$260,024 under budget. This is largely due to a reduction of District personnel assigned to the EchoWater Program Management Office prior to and during the 2021-22 fiscal year.

Salaries and benefits are 98 percent of the budget and include COLAs. This year's budget is \$222,852 lower than last year's budget. This decrease is due to a shift of staff from the Harvest Water C-PMO cost center to the Engineering cost center.

Category Name	FY 2021-2022 Approved Budget:	Est Year	FY 2022-2023 Budget Request:
Salaries and Benefits	664,159	409,805	443,692
Other	12,794	7,124	10,409
GRAND TOTAL	676,953	416,929	454,101

Information Technology

The IT section provides a wide variety of support services including the IT Service Desk, desktop and enterprise application support, desktop and server hardware and software configuration, systems administration, custom application development, vended application administration and configuration, intranet development and maintenance, network and server support, video conferencing and conference room audio-visual support, IT project management, and more. The IT section supports and maintains over 250 applications, 850 reports, 205 servers, and 527 databases for approximately 850 district staff 850 district staff (including contractors and temporary help positions) across Regional San and SASD.

The 2021-22 estimated year-end is 383,441 under budget.

Salaries and benefits are 37 percent of the budget and include COLAs. This next year we are replacing our aging collection of storage hardware with a new storage device (\$400,000). We have also seen significant increases in our County DTech fees for our expanded use of storage and servers (\$300,000) as well as an increase in software licensing fees (\$230,000). Staff time in support of SASD activities is reimbursed to Regional San by SASD. All services and supplies costs for SASD activities are contained in the SASD budget.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	2,842,807	2,628,783	3,265,577
DTech Support	1,705,282	1,891,440	1,993,909
Hardware & Software	1,477,564	1,265,532	1,751,685
Consulting Contracts	1,410,400	1,271,278	1,620,689
Other	278,593	274,172	245,293
GRAND TOTAL	7,714,646	7,331,205	8,877,153

Interceptor Operations and Maintenance

Operations and maintenance of the Regional San's interceptor facilities is performed by SASD, which includes eight pump stations and 169 miles of interceptor pipe. Major maintenance activities include preventive and corrective maintenance. Preventive maintenance includes testing equipment and systems, inspection, lubrication, adjustment, predictive-maintenance testing to evaluate equipment health, and cleaning and line-flushing to prevent solids deposition. Corrective maintenance includes repair of equipment and systems that are broken or have failed.

The 2021-22 estimated year-end is \$335,232 over budget. This is due to higher than anticipated amount of work needed to maintain Regional San's interceptor facilities.

The requested budget increase is to fund a full year of anticipated costs for SASD's operations and maintenance of Regional San's interceptor facilities. Overall increase is due to electricity rate increase, and services and supplies to maintain Regional San interceptor facilities.

Category Name	FY 2021-2022 Approved Budget:	Est Year	FY 2022-2023 Budget Request:
Salaries & Benefits	0	621	0
District Support	4,500,000	4,444,354	4,500,000
Electricity	2,145,000	2,211,000	2,200,000
Sewage Disposal	650,000	652,370	675,000
Other	801,900	1,123,786	1,156,900
GRAND TOTAL	8,096,900	8,432,132	8,531,900

Laboratory

Responsible for providing environmental laboratory analytical services to Regional San and other public agencies, including the Sacramento County Water Agency and the cities of Sacramento, Elk Grove and Isleton. Laboratory functional units include the Chemistry, Biology, and Conventional Chemistry units. Laboratory Program Coordinators are responsible for the coordination of lab services with customers. Staff also provides sample collection services for assorted drinking water, groundwater, river water, and SRWTP process-control samples. Most testing is performed by laboratory staff except when the lab is not certified for a specific test, or the testing requires specialized capabilities of an outside lab.

The 2021-22 estimated year-end is \$374,330 under budget. The savings is primarily due to savings in salary and benefits due to vacancies.

Salaries and benefits are 78 percent of the budget and include COLAs. Increase in the budget request is due to increase in labor and increased testing requests. An additional ELA position was reallocated to the lab to cover the increased labor for the new Echowater filtration processes. The budget request covers the cost of increased testing for new EchoWater Project facilities, river studies, and requests from district stakeholders.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	4,030,348	3,691,217	4,283,052
Lab Supplies	350,000	330,000	350,000
Lab Services	250,000	242,806	280,000
Regional Stores	215,000	194,734	215,000
Lab Equipment	85,000	55,000	90,000
Other	237,725	279,986	255,353
GRAND TOTAL	5,168,073	4,793,743	5,473,405

Office of Operations Director

Includes the Regional San Director of Operations and Safety Office staff. The Director is responsible for managing the operation and maintenance of the Sacramento Regional Wastewater Treatment Plant, and the planning, design, construction, and commissioning of the EchoWater Project. Effective July 1, 2020, management of the interceptor system moved to SASD. The Director's duties includes oversight of the following workgroups in the Department: Engineering, Operations & Maintenance, Operations Support, Laboratory, EchoWater Project and Harvest Water – Program Management Offices, and Safety. The Safety Office is responsible for all safety activities required to operate and maintain Regional San assets in a safe manner and to ensure a safe working environment for all staff.

The 2021-22 estimated year-end is \$332,779 under budget. This resulted from unpurchased supplies, services, contractors, and equipment, partially due to limitations related to pandemic response.

Salaries and benefits are 75 percent of the budget and include COLAs. The requested budget has been decreased to reflect anticipated expenditures.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	973,633	858,878	1,041,023
Safety Service & Support	260,000	204,411	250,000
Other	234,032	71,597	100,307
GRAND TOTAL	1,467,665	1,134,886	1,391,330

Operations and Maintenance Admin

Responsible for management and support of the Operations & Maintenance (O&M) Section. Activities include development of operations and maintenance policies and procedures; energy management; and continued implementation of asset-management activities. This program also includes the Documentation Team responsible for maintaining current and accurate records for the Sacramento Regional Wastewater Treatment Plant.

The 2021-22 estimated year-end is \$497,225 under budget. This is largely due to unfilled vacancies and light vehicles not needing to be replace as planned.

Salaries and benefits are 76 percent of the budget and include COLAs. The requested budget increase is largely due to higher costs for salaries and benefits.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	3,292,853	2,905,382	3,442,311
Personnel Services	34,442	29,859	35,514
Consulting Contracts	28,050	16,049	15,000
Other	964,661	871,490	1,049,946
GRAND TOTAL	4,320,006	3,822,781	4,542,771

Operations Support

Responsible for change management, fleet management, asset management efforts, management of compliance efforts, process control/optimization and providing operations engineering support to various sections at SRWTP. Duties include process pilot studies; management of the RMP/PSM program; regulatory/permit compliance and reporting; support of SRWTP and interceptor odor control; coordination of construction activities; security management; and support/technical assistance to the EchoWater Project Program Management Office.

The 2021-22 estimated year-end is \$117,517 over budget. This is primarily due to the increase in chemical costs and the Biosolids Recycling Facility operating costs.

Salaries and benefits are 30 percent of the budget and include COLAs. The budget request accounts for increases in permit fees, chemical costs, and the Biosolids Recycling Facility operating costs. Permit costs are projected to increase for the existing permit and the addition of a new air permit for the EchoWater Program.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	5,054,363	4,914,865	5,619,992
Biosolids Recycling Facility	6,276,073	6,639,399	6,316,000
Chemicals	2,282,000	2,918,661	2,700,000
Permit Charges	1,000,000	1,015,205	1,300,000
Consulting Contracts	660,000	216,490	615,000
Construction Services and Supplies	165,000	210,000	210,000
Other	2,419,043	2,059,376	2,152,425
GRAND TOTAL	17,856,479	17,973,996	18,913,417

Policy and Planning

Responsible for monitoring and engaging in state and federal legislative and regulatory processes; long-range strategic planning to optimize wastewater conveyance and treatment; sustainability and "green" efforts; recycled water planning; management of the Confluence Regional Partnership Program; watershed management programs; scientific research and technical support related to environmental and process needs; rates and fees development; and policies including development and oversight of ordinances and agreements with contributing and other agencies.

The 2021-22 estimated year-end is \$2,105,482 under budget. Lower spending is primarily due to extended staff vacancies, and savings in engineering and consulting contracts.

Salaries and benefits are 66 percent of the budget and include COLAs. Staff time in support of SASD activities is reimbursed to Regional San by SASD. All services and supplies costs for SASD activities are contained in the SASD budget.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	5,003,421	4,215,493	5,146,104
Consulting Contracts	1,400,000	1,124,371	894,000
Other Professional Services	166,000	142,000	196,000
Legal Services	200,000	51,430	75,000
Other	1,534,591	665,236	1,508,610
GRAND TOTAL	8,304,012	6,198,530	7,819,714

Program Management Office

The Program Management Office (PMO) manages the planning, design, construction, and commissioning of the EchoWater Project, which will provide the facilities required to meet the NPDES permit issued to SRWTP in December 2010. The PMO is led by Regional San staff, assisted by consultant expertise and resources, and integrated with substantial Regional San resources. Responsible for the overall management and coordination of the large number of EchoWater projects with their associated design consultants, construction managers, and contractors. The PMO is expected to provide program services at least until the new facilities are constructed and commissioned by May 2023 and possibly beyond to complete project and program close-out efforts.

The 2021-22 estimated year-end is \$322,860 under budget. This is largely due to a reduction of District personnel assigned to the EchoWater Program Management Office prior to and during the 2021-22 fiscal year.

Salaries and benefits are 96 percent of the budget and include COLAs. This year's budget is \$285,440 lower than last year's budget. This is a result of projects winding down and being completed, and a corresponding reduction in District labor assigned to this cost center.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	1,052,464	746,303	784,695
Telephone Services	14,000	12,855	13,000
Personnel Services	10,332	8,938	7,102
Other	24,756	10,595	11,315
GRAND TOTAL	1,101,552	778,692	816,112

Purchasing and Stores

Responsible for purchasing, contracting, and stores functions for both Regional San and SASD. In addition, the Purchasing and Stores section administers the procurement card and surplus property programs. The Contracts Section administers consulting and major construction projects.

The 2021-22 estimated year-end is \$135,959 under budget. Fiscal Year end audit, inventory and obsolete write offs will be happen on 6/30/2022 and may change the estimated year-end balance.

Salaries and benefits are 87 percent of the budget and include COLAs. Costs for Labor and Goods and Services continue to go up with inflation for FY 22/23 Staff time in support of SASD activities is reimbursed to Regional San by SASD. All services and supplies costs for SASD activities are contained in the SASD budget.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	1,975,582	1,824,952	2,087,993
Personnel Services	30,997	26,877	31,962
Other	236,471	255,263	291,583
GRAND TOTAL	2,243,050	2,107,091	2,411,538

SRWTP Maintenance

Responsible for maintenance of SRWTP facilities and equipment, including mechanical, electrical, control systems, and all buildings and structures. Electrical systems include 69 kilovolt (kV) service, 12kV distribution, and 4kV and 480 volt for process equipment. Control systems include security, fire alarm, public address, and process instrumentation. Mechanical equipment includes all treatment-process systems, oxygen-generation facilities, and buildings and structures. Major work activities include preventive maintenance, such as inspection, testing, cleaning, and lubrication, corrective maintenance, and other maintenance-related activities such as analyses of asset data and information.

The 2021-22 estimated year-end is \$1,347,718 under budget. This is largely due to lower than expected salaries and benefits costs resulting from vacancies, and lower than expected maintenance services and supplies cost as many one-time rehabilitation projects are completed.

Salaries and benefits are 77 percent of the budget and include COLAs. The requested budget decrease is due to less renting and leasing of heavy equipment resulting from recent purchases of heavy equipment, and less use of maintenance services and supplies resulting from standard items being stocked in stores and slightly fewer repair projects.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	18,162,324	16,715,748	19,419,791
Regional Stores	1,798,579	2,027,301	1,904,870
Maintenance Service & Supplies	2,052,727	1,669,472	1,676,704
Heavy Equipment Service & Supplies	856,453	860,699	712,124
Fuel & Lubricants	263,553	315,285	320,000
Personnel Services	200,442	173,613	213,797
Other	2,389,478	2,613,720	1,117,489
GRAND TOTAL	25,723,556	24,375,838	25,364,775

SRWTP Operations

Responsible for the 24/7 operation of SRWTP and staffed by five shifts of Operators (Day, Swing, Grave, Swing Relief, and Grave Relief). Staff includes State of California-certified wastewater treatment plant operators and supervisors. Operators use a centralized Plant Computer Control System and field activities to operate the treatment plant for the protection of the public and environment.

The 2021-22 estimated year-end is \$10,485,830 under budget. Under budget largely due to a reduction in chemicals and electricity use. The BNR process has been optimized and is operating more efficient than originally planned.

Salaries and benefits are 25 percent of the budget and include COLAs. The requested budget decrease is due to the effective operation of the BNR process resulting in lower electricity use. Overall chemical cost will remain the same. Decreased chemical use is being offset by the addition of the EchoWater filtration process and higher chemical unit costs.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	10,941,555	10,226,984	11,023,079
Electricity	19,369,591	12,000,000	16,500,000
Chemicals	15,248,626	12,947,343	15,355,425
Grit Hauling	436,130	330,000	345,000
Other	684,197	689,942	785,574
GRAND TOTAL	46,680,099	36,194,269	44,009,078

Wastewater Source Control

Provides regulatory oversight of industrial and commercial types of wastewater discharges into the sewer system. Responsible for protecting the conveyance system and SRWTP from harmful effects of non-residential discharges through the implementation of the federally-mandated pretreatment program and local permit programs regulating groundwater remediation dischargers, surface cleaners, dry cleaners, liquid waste haulers, and temporary dischargers. Conducts permitting; inspection; sampling; enforcement; source reduction; incident response; pollutant tracking and trending; and education and outreach.

The 2021-22 estimated year-end is \$83,666 under budget.

Salaries and benefits are 89 percent of the budget and include COLAs. Staff time in support of SASD activities is reimbursed to Regional San by SASD. All services and supplies costs for SASD activities are contained in the SASD budget.

Category Name	FY 2021-2022 Approved Budget:	FY 2021-2022 Est Year End:	FY 2022-2023 Budget Request:
Salaries & Benefits	2,122,333	2,014,770	2,341,034
Security Services	59,000	59,000	60,000
SASD Support	48,000	60,000	56,000
Goethe Building Cost Share	48,026	62,100	50,658
Other	130,166	127,989	121,768
GRAND TOTAL	2,407,525	2,323,859	2,629,460

Capital Fund Budget Summary

The 2022-23 Capital Fund Budget is \$231,206,254, a decrease of \$78,089,421 from the 2021-22 budget.

Funding for the Capital Fund budget is derived from sewer impact fees charged to new users of Regional San facilities, a portion of the monthly service charge for projects benefiting existing users, cash, and interest earned on a cash balances and loan proceeds.

Notable elements of the 2022-23 capital budget are:

• Impact Fee Revenue - Budgeted at \$25,000,000; reflects the projected impact fees to be collected. Impact revenue is expected to the same as the prior year.

Impact fees from infill areas: \$4,000,000Impact fees from new areas: \$21,000,000

- Debt service on outstanding bonds and the State Revolving Fund loans: approximately \$130,000,000.
- Designated Capital Reserves will increase by \$3,355,004, mainly due to the increased reserve requirements for the Clean Water State Revolving Loans that were used to finance the EchoWater Project and an increase of the replacement reserve, with the ending balance scheduled at \$145,021,573.
- The undesignated cash reserves are an indication of short-term financial strength. The estimated ending balance for the 2021-22 fiscal year undesignated cash reserves is \$212,349,449. The 2022-23 Capital Fund budget results in an increase of \$51,438,879 to undesignated cash reserves for an estimated ending balance of \$263,788,328.

A complete list of the projects planned to be designed or constructed this fiscal year can be found on page 31.

Official Capital Fund Budget Schedule

FISCAL YEAR 2022-23 FUND # 262A CAPITAL BUDGET 3030000

CAPITAL BUDGET 3030000				
Capital Details	Actual 2020-21	Budget 2021-22	Estimated 2021-22	Requested & Recommended 2022-23
Revenues				
Monthly Service Charges	185,735,502	189,720,000	190,400,000	146,540,137
Impact Fees	28,984,967	25,000,000	24,000,000	25,000,000
Other Revenue	389,001	0	36,929	10,600,000
Interest Income	2,672,734	1,150,000	1,425,000	3,860,000
Total Capital Revenues	217,782,204	215,870,000	215,861,929	186,000,137
Expenses				
Services & Supplies	51,517,355	65,910,675	45,036,348	46,009,016
Depreciation & Amortization	2,010,457	2,400,000	2,378,330	2,300,000
Other Charges	4,911,143	210,000	87,943	792,238
Debt Service				
Principal	46,139,255	65,000,000	64,900,232	71,000,000
Interest	43,457,175	63,000,000	62,240,703	59,000,000
Fixed Assets				
Land	0	50,000	85,714	0
Improvements	161,004,451	115,125,000	59,102,542	54,405,000
Equipment	0	0	0	0
Contingency	0	0	0	0
Total Capital Expenses	309,039,836	311,695,675	233,831,812	233,506,254
Depreciation/Amortization Offset	(2,010,457)	(2,400,000)	(2,378,330)	(2,300,000)
Capital Fund Budget	307,029,379	309,295,675	231,453,482	231,206,254
Bond/Loan Proceeds	191,124,404	250,000,000	38,000,000	100,000,000
Debt Defeasance	(68,333,284)	(117,000,800)	0	0
Change in Fund Balance	33,543,945	39,573,525	22,408,447	54,793,883
Reserve Contribution	(6,319,425)	(20,772,717)	(20,772,717)	(3,355,004)
Reserve Release	0	4,000,000	4,000,000	0
Net Change Increase (Decrease)	27,224,520	22,800,808	5,635,730	51,438,879
Beginning Undesignated Cash Reserves	179,489,199	206,713,719	206,713,719	212,349,449
Ending Undesignated Cash Reserves	206,713,719	229,514,527	212,349,449	263,788,328

Capital Projects List				
Project Name	Project Description (and status)	Total Project Budget	2022-23 Budget	
Interceptor Pump Station VFD Replacement	Replace outdated and unsupported variable frequency drives at interceptor pump stations. VFDs will be replaced at South River, New Natomas, and Power Inn Pump Stations. (Design/Construction)	\$1,640,000	\$395,000	
Upper Dry Creek Interceptor Relief	New segment of interceptor sewer pipe to relieve excess capacity in Upper Dry Creek shed due to new development. (Planning)	\$53,000,000	\$918,000	
N21 Central Interceptor Rehabilitation	Rehabilitation of the lower reach of the Central Inceptor to address corrosion of pipe walls and hydraulic structures observed through inspections performed in 2020. (Planning)	\$90,000,000	\$1,421,000	
N18 Sheriff's Facility Water System Rehabilitation	New potable water loop and repairs to existing water system that serves the old Northeast WWTP which is use as a training academy by the Sheriff Department. (Design)	\$435,000	\$335,000	
N12 Fall Bypass Rehabilitation Project	Replacement of the N12 Fall Structure facility's 42-inch steel bypass pipeline which experienced failure in December 2021. (Construction)	\$1,800,000	\$930,000	
City of Sacramento N29 Force Main Blow Off Valve Replacements	Replacement of 12-inch buried blowoff valves at Manhole N29-MH0012A (510-II13) and Manhole N29-MH0009A (202-JJ13) and Hot tap. This work is required in advance of the N29 force main rehab work. (Design)	\$500,000	\$474,400	
City of Sacramento N29 Force Main Isolation Gate Valve Replacements	Large diameter isolation valves on the N29 force main near the N12 Fall Structure are beyond their useful life and no longer operable. (Design)	\$750,000	\$85,000	
City of Sacramento N29 Force Main Slip Lining & Rehab (CIPP)	Condition Assessment of the N29 force main showed significant corrosion and a need for rehabilitation likely through Cast In Place Pipe, or CIPP, slip lining. (Planning)	\$13,000,000	\$580,000	
City of Sacramento N12 Ball Valve PLC, Instrumentation, and Actuator Replacement	Replacement of control elements related to the N12 Fall Structure bypass ball valve to restore its function of maintaining upstream water levels to prevent corrosion and odor problems. (Design)	\$472,000	\$210,000	

Capital Projects List (Continued)

	-	Takal	2022 22
Project Name	Project Description (and status)	Total Project Budget	2022-23 Budget
City of Sacramento Sump 55 Connection to City Interceptor Replacement	onnection to City Interceptor Interceptor and Sump 55 Force main (Design)		\$10,000
Secondary Sedimentation Tanks Rehabilitation	Ongoing rehabilitation of Secondary Sedimentation Tanks at SRWTP. Budget for this fiscal year is for Tanks 1, 2, 9, & 13. (Construction)	\$4,455,000	\$3,790,000
Digesters 5, 6, & 7 Rehabilitation	Replace and rehabilitate failing and non-compliant components of the digesters. Construction work is done. Updating documentation and returning digesters to service. (Close-out)	\$13,400,000	\$53,086
Digester 9 Rehab	Routine condition assessment and rehabilitation of Digester 9. Digester rehab frequency is every 5 to 7 years. (Design)	\$3,566,831	\$245,000
Digester 4 Lid Modifications	Modify and correct components of the floating lid so that it doesn't hang up or bind as it travels. The project will address roller guides, the access ramp on the lid, and the ballast added to provide even weight distribution. (Design)	\$1,000,000	\$870,000
Digester Gas Management System Modifications	Rehabilitation and upgrades to existing gas management system (GMS) to improve performance and ensure regulatory compliance. Construction work should be done. Updating documentation and closing out project. (Construction)	\$5,880,000	\$85,000
BioGeneration Facility	Construct a new co-generation plant that will burn digester gas to produce electricity. This will replace the Carson Co-Generation plant that is scheduled to shutdown in 2025. (Design)	\$104,000,000	\$6,300,000
Chiller Replacement Project	Replace old, obsolete and failing chillers with new highefficiency electric chillers to provide adequate cooling for offices and process buildings. (Design)	\$9,303,000	\$1,070,000
Ethernet Input/Output Bus Converter Replacement	Replace existing obsolete Ethernet Input/Output bus controllers in Area Control Center 3 which controls the systems in the primary treatment area. (Construction)	\$2,525,000	\$500,000

Capital Projects List (Continued)

Project Name	Project Description (and status)	Total Project Budget	2022-23 Budget
ESB-D Rehabilitation/Liner Replacement	Replacement of existing deteriorating membrane liner needed for treated water diversions. New liner is concrete similar to other basins. Construction work is complete, closing out project. (Close Out)	\$31,850,000	\$100,000
Influent Pump Installation	Adding a 6th Influent Pump to restore necessary capacity and redundancy to ensure plants ability to handle high incoming wet weather flows and prevent spills in the sewer collection system. (Planning)	\$11,100,000	\$1,000,000
Primary Deck Structure Assessment and Rehabilitation	Assess the condition of the primary process area deck and implement repairs and rehab where needed. This is a multi-year project implemented in phases. 2022-23 Budget includes Phase 4 and remaining work from previous phases. (Construction)	\$7,000,000	\$1,425,000
Primary ORT Rehabilitation	Components of the Primary Odor Reduction Tower (ORT) are experiencing various levels of corrosion and need to be replaced and/or repaired. (Design)	\$750,000	\$600,000
Influent Junction Structure Rehabilitation	Repair and restore deteriorated concrete, mechanical, and electrical equipment at the SRWTP Influent Junction Structure. (Design)	\$1,000,000	\$360,000
DAFT Rehabilitations	Rehabilitate Dissolved Air Floatation Thickeners to maintain required sludge thickening capacity and system redundancy. (Planning)	\$6,750,000	\$75,000
SSB Mixer Replacements	Replace failing mixers in the Solids Stabilization Basins (SSBs). (Planning)	\$1,400,000	\$300,000
Sims Ranch and Nicolaus Dairy Improvements	Implement improvements needed to re-purpose historic properties at SRWTP. (Design/Construction)	\$1,600,000	\$420,000
Radio System Upgrades	Radio system upgrade to meet fire code communication requirements in existing and new plant areas. Scope added for completing design and installing improvements at EchoWater Tertiary Treatment Facilities. (Construction)	\$1,420,000	\$215,000

Capital Projects List (Continued)

Project Name	Project Description (and status)	Total Project Budget	2022-23 Budget
Grit Landfill Clean Closure	Remove contents and regrade a portion of the inactive Grit Landfill at SRWTP to make room for future improvements including future Harvest Water pump station and transmission pipeline. (Construction)	\$4,000,000	\$3,420,000
I/E Locker Room and Fitness Center Improvements	Architectural improvements to expand the existing operator locker rooms and to relocate the on-site fitness center at SRWTP. (Design)	\$835,000	\$175,000
Ferric Chloride System Rehab	Provides for rehabilitation and improvements to the Ferric Chloride chemical feed facilities to improve system reliability and safety. (Planning)	\$1,377,000	\$220,000
Allowance for SRWTP Small Projects	Provides for smaller SRWTP capital projects. (Planning/Construction)	\$5,000,000	\$625,000
Allowance for Interceptor Small Projects	Provides for smaller interceptor capital projects. (Planning/Construction)	\$5,000,000	\$410,000
Harvest Water Project	Pump station and large diameter pipeline to deliver recycled water to agricultural interests in south Sacramento County for the purpose of reducing the use of groundwater for agricultural irrigation. (Design)	\$447,191,000	\$20,670,246
EchoWater Project	Planning, design, and construction costs for upgrades required by the NPDES permit. (Design/Construction/Commissioning)	\$1,614,081,697	\$51,879,000
TOTAL CAPITAL PROJECTS		\$2,446,681,528	\$100,165,732

Designated Reserve Schedule

Reserve Name	Reserve Description	Reserves Balance 6/30/22	Adopted Decrease	Adopted Increase	Total Reserves For 6/30/23
Regional San - OPERATING FUND	#261A				
General	For unexpected expenses not included in budget. Targeted at 25 percent of budget.	\$36,352,000	\$0	\$69,000	\$36,421,000
Rate Stabilization	Required by bond documents to ensure 120 percent coverage met.	23,200,000	0	0	23,200,000
Facilities Closure	State-mandated to finance closure costs of SSBs and DLDs and required corrective action.	13,153,845	0	748,906	13,902,751
Equipment Replacement	Replacement of existing heavy equipment.	1,188,685	0	29,717	1,218,402
Reserve for Confluence Program	To manage the non-rate and non-fee expenditure fluctuations to maintain a balance of \$15 million.	10,000,000	0	5,000,000	15,000,000
TOTAL		\$83,894,530	0	\$5,847,623	\$89,742,153
Regional San – CAPITAL OUTLAY :	#262A				
Expansion	Mitigate shortfalls in sewer impact fees due to growth slowdown.	\$20,908,124	\$0	\$0	\$20,908,124
Replacement	Portion of future rehabilitation and replacement of existing facilities.	89,109,768	0	2,227,744	91,337,512
CWSRF Loan	Required by State Water Resources Control Board for Echo Water Loan.	31,648,677	0	1,127,260	32,775,937
TOTAL		\$141,666,569	\$0	\$3,355,004	\$145,021,573
GRAND TOTAL		\$225,561,099	\$0	\$9,202,627	\$234,763,726

Appendix A

Summary of Positions

Following is a summary of the positions with class designations allocated to the Sacramento Regional County Sanitation District effective July 3, 2022. To meet operational needs some positions may have been reallocated to different positions. Other reallocations may occur for the same reason in this fiscal year. No new positions are being requested.

27539	Account Clerk Lv 2	2.0
27560	Accounting Mgr	1.0
27610	Accounting Technician	3.0
27603	Admin Svcs Officer 1	4.0
27604	Admin Svcs Officer 2	4.0
27604	Admin Svcs Officer 2	1.0
27605	Admin Svcs Officer 3	2.0
28912	Administrator Sanitation Districts Agency	1.0
27706	Assoc Civil Engineer	28.0
27914	Assoc Electrical Engineer	3.0
28141	Assoc Mechanical Engineer	1.0
27711	Asst Engineer - Civil Lv 2	15.0
28144	Asst Mechanical Engineer Lv 2	2.0
28159	Asst Mechanical Maint Technician HOLD	2.0
27636	Biologist	2.0
27640	Building Maintenance Wkr	2.0
27659	Carpenter	2.0
27719	Chemist	4.0
28901	Chief Financial Administrative Officer	1.0
29497	Chief Scientist	1.0
27790	Chief Storekeeper Rng B	2.0
27783	Clerical Supv 1	1.0
28990	Contract Services Officer Lv 2	2.0
29208	Contract Services Specialist Lv 2	3.0
29491	Dep Director Sac Reg Co San Dist Ops	1.0
29443	Dir of Internal Services	1.0
29410	Dir of Policy and Planning	1.0
29414	Dir of Sac Reg Co Sanitation Dist Ops	1.0
29412	Dir of Sanitation Districts Communications	1.0
29411	Dir of Sanitation Districts Finance	1.0
27932	Electrician	20.0
27961	Engineering Technician Lv 2	1.0
27930	Environmental Laboratory Analyst	12.0
28953	Environmental Program Manager 1	2.0
28954	Environmental Program Manager 2	1.0
28957	Environmental Specialist 3	7.0
28958	Environmental Specialist 4	3.0

Appendix A (continued)

Summary of Positions

28956	Environmental Specialist Lv 2	3.0
27953	Executive Secretary	1.0
27646	Facilities Manager	1.0
29611	Geographic Info System Analyst 3	1.0
28080	Industrial Waste Inspector Lv 2	1.0
29610	Information Tech Applications Analyst Lv 2	3.0
28918	Information Tech Business Systems Analyst 3	1.0
28919	Information Tech Business Systems Analyst Lv 2	2.0
29606	Information Tech Infrastructure Analyst Lv 2	3.0
27514	Information Technology Mgr	1.0
28172	Maintenance Wkr	7.0
28156	Mechanical Maintenance Mgr HOLD	1.0
28157	Mechanical Maintenance Supv HOLD	7.0
28158	Mechanical Maintenance Technician HOLD	8.0
28201	Natural Resource Specialist Lv 2	3.0
28199	Natural Resource Supv	1.0
28216	Office Specialist Lv 2 Conf	1.0
28229	Painter	4.0
27630	Permit & Env Reg Consultant Lv 2	1.0
27628	Permit & Env Reg Officer	1.0
28238	Principal Civil Engineer	1.0
28244	Principal Engineer/Architect	2.0
28245	Principal Engineering Technician	2.0
27515	Principal Information Tech Analyst HOLD	1.0
29019	Public Information Manager	1.0
29017	Public Information Officer	2.0
28399	Safety Specialist	3.0
29086	Safety Technician	1.0
29435	Sanitation Dist Assoc Business Analyst	1.0
29434	Sanitation Dist Asst Business Analyst	1.0
29484	Sanitation Dist Data Mgt Tech Lv 2	4.0
29421	Sanitation Dist PC Systems Supv	1.0
29486	Sanitation Dist Prin Data Mgt Tech	3.0
29485	Sanitation Dist Sr Data Mgt Tech	5.0
29422	Sanitation Dist Sr PC Systems Analyst	1.0
29422	Sanitation Dist Sr PC Systems Analyst	2.0
28568	Sanitation District Lab Mgr	1.0
29403	Sanitation District Lab QA Officer	1.0
29603	Sanitation District Mechanic 3	7.0
29607	Sanitation District Mechanic Lv 2	4.0
29643	Sanitation District Mechanic Supv	2.0

Appendix A (continued)

Summary of Positions

20457	Contract on District D. Little Affiction Advan	4.0
29457	Sanitation District Public Affairs Mgr	1.0
29305	Sanitation District Purchasing Mgr	1.0
29601	Sanitation District Sr Mechanic	1.0
29495	Scientist Lv 2	1.0
28378	Secretary	4.0
27541	Sr Account Clerk	1.0
27545	Sr Accountant	2.0
27564	Sr Accounting Mgr	1.0
27526	Sr Administrative Analyst Rng B	1.0
27709	Sr Civil Engineer	15.0
28991	Sr Contract Services Officer	3.0
27915	Sr Electrical Engineer	2.0
27958	Sr Engineering Technician	1.0
27931	Sr Environmental Laboratory Analyst	8.0
27516	Sr Information Technology Analyst HOLD	8.0
28068	Sr Instr Cntrl System Engineer	1.0
29093	Sr Natural Resource Specialist	3.0
28203	Sr Office Assistant	12.0
29212	Sr Office Specialist	1.0
28211	Sr Office Specialist Conf	2.0
29018	Sr Public Information Officer	2.0
29087	Sr Safety Specialist	1.0
28374	Sr Stationary Engineer	1.0
28966	Sr Training and Development Specialist	2.0
29201	Sr Wastewater Treatment Plant Operator	23.0
28567	Sr Water Quality Control System Tech	8.0
28376	Stationary Engineer 1	8.0
28377	Stationary Engineer 2	2.0
28364	Stock Clerk	2.0
28468	Storekeeper 1	4.0
28469	Storekeeper 2	2.0
27959	Supv Engineering Technician	1.0
29589	Supv Information Technology Analyst	4.0
28965	Training and Development Specialist Lv 2	4.0
28978	Treatment Plant Operations & Maint Mgr 1	3.0
28979	Treatment Plant Operations & Maint Mgr 2	1.0
28502	Treatment Plant Operator Lv 2 HOLD	5.0
29200	Wastewater Treatment Plant Operator Lv 2	47.0
29202	Wastewater Treatment Plant Ops Supv	12.0
28565	Water Quality Control System Supv	1.0
28566	Water Quality Control System Technician	9.0
28569	Water Quality Laboratory Supv	3.0
	Total	452.0